

Universitas Negeri Surabaya Faculty of Social and Legal Sciences, Pancasila and Citizenship Education Undergraduate Study Program

Document Code

Learning model Program Learning Outcomes (PLO) PLO-Bottudy program that is charged to the course Program Objectives (PO) PLO-PO Matrix PO Matrix at the end of each learning stage (Sub-PO) Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, caraines steadership orientation, leadership concepts including the concepts and practices of educational leadership. References Main: 1. Referensi: 1. Gini, Al and Green, M. Ronald (2013), 10 Virtues of Outstanding Leader, Lea Character, USA: Willey & Blackwell, a John Willey & Sons, Ltd Publication, 2) Terry, W. Robert (2002). Kepeminpiana Autentik Kenberanian untuk Bertindak. Jear Suminto Batam Centre: Interaksara. 3) Nelson, D. L. & Quick, J. C. (2004). Understanding Organizational Behaviour. New Western College Publication, 4) Daft, E. Richard (2007). Management. Buku 1 Edisi 6. Jakarta: Penerbit Salemba Indonesia. 5) Daft. L. Richard (2008). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia. 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd. 2009. Leadership: Curre Research, and Future Directions. The Annual 6) Bush, Tony 2007 Educational Leadership and Management. Heory, policy, and pra African Journal of education copyright@EASA vol. 27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee editors 2014. Education Innovations Levelling Up and Sustaining Educational Achievement. Singapore Spring 8) Lunenburg C. Fred, Principalship. Vision Australia: Thomson Wadsworth. 9) R. Griffin. 2006. Bussiness 8 th edition. New York: Prentice Hall			CODE		Course I	-ami	ily	Cred	lit We	ight		SEM	IESTER	Com	npilation e
AUTHORIZATION SP Developer Course Cluster Coordinator Coordinator	Educational Man	nagement and	8720503010					T=3	P=0	ECT	S=4.77	0		July	18, 202
Learning model Case Studies PLO study program that is charged to the course Program Objectives (PO) PLO-PO Matrix P.O PO Matrix at the end of each learning stage (Sub-PO) PO Matrix at the end of each learning stage	ION		SP Developer	SP Developer		Course Cluster Coordinator			Study Program						
Program Learning Outcomes (PLO) PLO-PO Matrix PO Matrix at the end of each learning stage (Sub-PO) PLO-PO Matrix PO Matrix at the end of each learning stage (Sub-PO) PLO-PO Matrix P.O Veek													ra Musti		
Program Objectives (PO) PLO-PO Matrix PO Matrix at the end of each learning stage (Sub-PO) Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines seleadership orientation, leadership concepts including the concepts and practices of educational leadership. References Main: 1. Referensi: 1) Gini, Al and Green, M. Ronald (2013), 10 Virtues of Outstanding Leader. Leadership concepts including the concepts and practices of educational leadership. 2) Terry, W. Robert (2002). Kepemimpinan Autentik Kenberanian untuk Bertindak. Alari Suminto. Batam Centre: Interaksara. 3) Nelson, D. L. & Quick, J. C. (2004). Understanding Organizational Behaviour. New Western College Publication. 4) Daft, L.Richard (2007). Management. Buku 1 Edisi 6. Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard (2007). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard (2008). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia. 6) Bush, Tony. 2007. Educational Leadership and Management. theory, policy, and pra African Journal of education. copyright@EASA vol.27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee. editors. 2014. Education Innovations. Levelling Up and Sustaining Educational Achievement. Singapore. Spring, Buserly. 2006. The Principalship. Vision Australia: Thomson Wadsworth. 9) R.Griffin. 2006. Bussiness 8 th edition. New York: Prentice Hall	del Case	e Studies	•				•								
Program Objectives (PO) PLO-PO Matrix PO Matrix at the end of each learning stage (Sub-PO) Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM), examines the basics of leadership, examines leadership orientation, leadership concepts including the concepts and practices of educational leadership. References Main: 1. Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Leadership. Character. USA:Willey & Blackwella. John Willey & Sons, Ltd.Publication. 2) Terry W. Robert (2002). Kepemimpinan Autentik. Kenberanian untuk Bertindak. John Hari Suminto. Batam Centre: Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour. New Western College Publication. 4) Daft, L.Richard.(2007). Management. Buku 1 Edisi 6. Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard.(2008). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd.2009. Leadership: Curre Research, and Future Directions. The Annual 6) Bush, Tony.2007. Educational Leadership and Management. theory, policy, and pra African Journal of education. copyright@ASA vol.27(3):391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors.2014. Education Innovations. Levelling Up and Sustaining Educational Achievement. Singapore. Spring B. Lunenburg, C. Fred., Irby, J.Beverly.2006. The Principalship. Vision Australia: Thomson Wadsworth. 9) R.Griffin.2006. Bussiness 8 th edition. New York: Prentice Hall	arning PLO	Study progran	n that is charged to the	e cou	ırse										
P.O Matrix at the end of each learning stage (Sub-PO) Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines is leadership orientation, leadership concepts including the concepts and practices of educational leadership. References Main: 1. Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Leadership concepts including the concepts and practices of educational leadership. 2) Terry, W. Robert.(2002). Kepemimpinan Autentik. Kenberanian untuk Bertindak. J. Hari Suminto Batam Centre: Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour .New Western College Publication. 4) Daft, L. Richard. (2007). Management. Buku 1 Edisi 6. Jakarta: Penerbit Salemba Indonesia. 5) Daft, L. Richard. (2008). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia 5) Avolio, J. Bruce, Walumbwa, O., Fred, Webber J. Todd. 2009. Leadership: Curre Research, and Future Directions. The Annual 6) Bush, Tony, 2007. Educational Leadership and Management theory, policy, and pra African Journal of education. copyright@EASA vol. 27(3):391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors. 2014. Education Innovations. Levelling Up and Sustaining Educational Achievement. Singapore. Springring 8) Lunenburg, C. Fred., Irby, J. Beverly. 2006. The Principalship. Vision Australia: Thomson Wadsworth. 9) R. Griffin. 2006. Bussiness 8 th edition. New York: Prentice Hall	Prog	gram Objective	s (PO)												
PO Matrix at the end of each learning stage (Sub-PO) P.O	PLO	O-PO Matrix													
Short Course Description Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines sleadership orientation, leadership concepts including the concepts and practices of educational leadership. Main: 1. References Main: 1. Referensi: 1) Gini, Al and Green, M. Ronald (2013). 10 Virtues of Outstanding Leader. Lean Character. USA:Willey & Blackwell. a John Willey & Sons, Ltd Publication. 2) Terry, W. Robert (2002). Kepemimpinan Autentik. Kenberanian untuk Bertindak. Mari Suminto. Batam Centre: Interaksara. 3) Nelson, D. L. & Quick, J. C. (2004). Understanding Organizational Behaviour. New Western College Publication. 4) Daft, L.Richard. (2007). Management. Buku 1 Edisi 6. Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard. (2008). Management. Buku 2 Edisi 5. Jakarta: Penerbit Salemba Indonesia. 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd. 2009. Leadership: Curre Research, and Future Directions. The Annual 6) Bush, Tony. 2007. Educational Leadership and Management. theory, policy, and pra African Journal of education. copyright@EASA vol. 27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors. 2014. Education Innovations. Levelling Up and Sustaining Education Achievement. Singapore. Spring B. Lunenburg, C. Fred., Irby, J.Beverly. 2006. The Principalship. Vision Australia: Thomson Wadsworth. 9) R.Griffin. 2006. Bussiness 8 th edition. New York: Prentice Hall		P.O													
Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines seleadership orientation, leadership concepts including the concepts and practices of educational leadership. References	POI	PO Matrix at the end of each learning stage (Sub-PO)													
Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines seleadership orientation, leadership concepts including the concepts and practices of educational leadership. References															
Review/discussion of management, leadership and organization concepts; examine the functions, flows and management including school-based management (SBM); examines the basics of leadership, examines seleadership orientation, leadership concepts including the concepts and practices of educational leadership. References Main: 1. Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Lea			P.O				١	Week							
management including schöol-based management (SBM); examines the basics of leadership, examines seleadership orientation, leadership concepts including the concepts and practices of educational leadership. 1. Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Leader. Leader. USA:Willey & Blackwell.a John Willey & Sons, Ltd.Publication. 2) Terry, W. Robert.(2002). Kepemimpinan Autentik.Kenberanian untuk Bertindak. Mari Suminto Batam Centre:Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour .New Western College Publication. 4) Daft, L.Richard.(2007). Management. Buku 1 Edisi 6 .Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard.(2008). Management. Buku 2 Edisi 5.Jakarta:Penerbit Salemba Indonesia 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd.2009. Leadership: Curre Research, and Future Directions .The Annual 6) Bush, Tony.2007. Educational Leadership and Management.theory, policy, and pra African Journal of education.copyright@EASA vol.27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors.2014. Education Innovations.Levelling Up and Sustaining Educational Achievement. Singapore.Spring. 8) Lunenburg, C. Fred., Irby, J.Beverly.2006. The Principalship.Vision .Australia:Thomson Wadsworth. 9) R.Griffin.2006. Bussiness 8 th edition.New York: Prentice Hall			1 2 3	4	5 6	7	8	9	10	11	12	13	14	15	16
1. Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Lea Character. USA:Willey & Blackwell.a John Willey & Sons, Ltd.Publication. 2) Terry, W. Robert.(2002). Kepemimpinan Autentik.Kenberanian untuk Bertindak. Mari Suminto.Batam Centre:Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour .New Western College Publication. 4) Daft, L.Richard.(2007). Management. Buku 1 Edisi 6 .Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard.(2008). Management. Buku 2 Edisi 5.Jakarta:Penerbit Salemba Indonesia 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd.2009. Leadership: Curre Research, and Future Directions .The Annual 6) Bush, Tony.2007.Educational Leadership and Management.theory, policy, and pra African Journal of education.copyright@EASA vol.27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors.2014. Education Innovations.Levelling Up and Sustaining Educational Achievement. Singapore.Springs B. Lunenburg, C. Fred., Irby, J.Beverly.2006. The Principalship.Vision .Australia:Thomson Wadsworth. 9) R.Griffin.2006. Bussiness 8 th edition.New York: Prentice Hall	mana	Review/discussion of management, leadership and organization concepts; examine the functions, flows and perspectives management including school-based management (SBM); examines the basics of leadership, examines style, behav leadership orientation, leadership concepts including the concepts and practices of educational leadership.									ectives (behavio				
Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Lea Character. USA:Willey & Blackwell.a John Willey & Sons, Ltd.Publication. 2) Terry, W. Robert.(2002). Kepemimpinan Autentik.Kenberanian untuk Bertindak. Al Hari Suminto.Batam Centre:Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour .New Western College Publication. 4) Daft, L.Richard.(2007). Management. Buku 1 Edisi 6 .Jakarta: Penerbit Salemba Indonesia. 5) Daft, L.Richard.(2008). Management. Buku 2 Edisi 5.Jakarta:Penerbit Salemba Indonesia 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd.2009. Leadership: Curre Research, and Future Directions .The Annual 6) Bush, Tony.2007.Educational Leadership and Management.theory, policy, and pra African Journal of education.copyright@EASA vol.27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors.2014. Educatio Innovations.Levelling Up and Sustaining Educational Achievement. Singapore.Springs 8) Lunenburg, C. Fred., Irby, J.Beverly.2006. The Principalship.Vision .Australia:Thomson Wadsworth. 9) R.Griffin.2006. Bussiness 8 th edition.New York: Prentice Hall	Mair	n :													
Supporters		Referensi: 1) Gini, Al and Green, M. Ronald.(2013). 10 Virtues of Outstanding Leader. Leadership Character. USA:Willey & Blackwell.a John Willey & Sons, Ltd.Publication. 2) Terry, W. Robert.(2002). Kepeminpinan Autentik.Kenberanian untuk Bertindak. Alih bahas Hari Suminto.Batam Centre:Interaksara. 3) Nelson, D. L. & Quick, J. C.(2004). Understanding Organizational Behaviour .New York:Sou Western College Publication. 4) Daft, L.Richard.(2007). Management. Buku 1 Edisi 6 .Jakarta: Penerbit Salemba Empat Urlindonesia. 5) Daft, L.Richard.(2008). Management. Buku 2 Edisi 5.Jakarta:Penerbit Salemba Empat.Urlindonesia 5) Avolio, J.Bruce, Walumbwa, O., Fred, Webber J. Todd.2009. Leadership: Current theorie Research, and Future Directions .The Annual 6) Bush, Tony.2007.Educational Leadership and Management.theory, policy, and practice. Sou African Journal of education.copyright@EASA vol.27(3)391-406 7) Lee, Kong Sing, Lee On Wing, Low Ling Ee.editors.2014. Educational Poll Innovations.Levelling Up and Sustaining Educational Achievement. Singapore.Springer. 8) Lunenburg, C. Fred., Irby, J.Beverly.2006. The Principalship.Vision to Acti								bahasa k:Sout pat Uni pat.Uni pheories					
Supporters.	Sup	Supporters:													
•															

Week-	Final abilities of each learning stage	Eval	uation	Learr Studen	p Learning, ning methods, it Assignments, timated time]	Learning materials	Assessment Weight (%)
	(Sub-PO)	Indicator	Criteria & Form	Offline (offline)	Online (online)	References]	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	Students can explain the meaning of management, organization and leadership; Management functions and characteristics of a good organization.	- Basic concepts of management, organization and leadership and the relationship between the three The main functions of management (planning, organizing, implementing and monitoring) Typology, and organizational models - Leadership a reflective and conceptual review	Criteria: Attachment	Lecture, question and answer, discussion accentuation of knowledge 2 X 50			0%
2	Students can explain the meaning of management, organization and leadership; Management functions and characteristics of a good organization.	- Basic concepts of management, organization and leadership and the relationship between the three The main functions of management (planning, organizing, implementing and monitoring) Typology, and organizational models - Leadership a reflective and conceptual review	Criteria: Attachment	Lecture, question and answer, discussion accentuation of knowledge 2 X 50			0%
3	Students can describe the flow and historical dimensions of management	- Classical management school, Behavioral School, Scientific Management, new historical trends, and current issues in management.	Criteria: attached	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
4	Students can explain Organizational Planning and goal setting	- Goals in organizations - Criteria for effective goals - Types of Planning and performance	Criteria: attached	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
5	Students can explain the preparation of strategic management and its implementation	- Strategic planning concept - Strategic management process - Preparation of strategy implementation strategies and control	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
6	Students can understand the concepts and models of decision making in organizations	- Types of decisions and problems - Decision making models Decision making steps	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
7	Students can explain the concept, urgency and benefits of School Based Management (SBM) for schools.	- Understanding and reasoning about MBS - Scope of MBS Implementation of MBS	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%

•	Cub Comment of France	Cook Comment of	- · ·	I			
8	Sub Summative Exam	Sub Summative Exam Results	Criteria: Attachment	Understand the 3 X 50 lecture study			0%
9	Students can explain the basic approach to leadership	- Behavioral theory-based approach Contingency theory-based approach	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
10	Students can explain the basic approach to leadership	- Behavioral theory-based approach Contingency theory-based approach	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
11	Students can analyze Transformational and Transactional leadership theories	- Understanding and basic concepts of Transformational Leadership Theory. Understanding and basic concepts of Transactional Leadership Theory	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
12	Students can explain the concept of Leadership Style and Behavior	- Understanding Leadership Style - Understanding Leadership Behavior - Types of Leadership Style Leadership Orientation	Criteria: Attachment	Lecture, Question and answer, discussion accentuation of knowledge 3 X 50			0%
13	National leadership based on Pancasila	- Identify Pancasila values as a source of Pancasila leadership (astabrata) - Pancasila Leadership Concept; National Leadership Praxis based on Pancasila	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
14	National leadership based on Pancasila	Identify Pancasila values as a source of Pancasila leadership (astabrata) - Pancasila Leadership Concept; National Leadership Praxis based on Pancasila	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
15	Educational Leadership (Educational/Instructional/Academic Leadership)	Concept of Educational leadership - Characteristics of Educational leadership Educational Leadership Model	Criteria: Attachment	Lectures, questions and answers, discussion accentuation of knowledge 3 X 50			0%
16							0%
			l .	1	<u> </u>	l	

Evaluation Percentage Recap: Case Study

	20111019 0 1 10 0 01	 _	
No	Evaluation	Percentage	
		0%	

Notes

- obtained through the learning process.
- 2. The PLO imposed on courses are several learning outcomes of study program graduates (CPL-Study Program) which are used for the formation/development of a course consisting of aspects of attitude, general skills, special skills and knowledge.
- 3. Program Objectives (PO) are abilities that are specifically described from the PLO assigned to a course, and are specific to the study material or learning materials for that course.
- Subject Sub-PO (Sub-PO) is a capability that is specifically described from the PO that can be measured or observed and is the
 final ability that is planned at each learning stage, and is specific to the learning material of the course.
- 5. **Indicators for assessing** ability in the process and student learning outcomes are specific and measurable statements that identify the ability or performance of student learning outcomes accompanied by evidence.
- 6. Assessment Criteria are benchmarks used as a measure or measure of learning achievement in assessments based on predetermined indicators. Assessment criteria are guidelines for assessors so that assessments are consistent and unbiased. Criteria can be quantitative or qualitative.
- 7. Forms of assessment: test and non-test.
- 8. **Forms of learning:** Lecture, Response, Tutorial, Seminar or equivalent, Practicum, Studio Practice, Workshop Practice, Field Practice, Research, Community Service and/or other equivalent forms of learning.
- 9. **Learning Methods:** Small Group Discussion, Role-Play & Simulation, Discovery Learning, Self-Directed Learning, Cooperative Learning, Collaborative Learning, Contextual Learning, Project Based Learning, and other equivalent methods.
- Learning materials are details or descriptions of study materials which can be presented in the form of several main points and sub-topics.
- 11. The assessment weight is the percentage of assessment of each sub-PO achievement whose size is proportional to the level of difficulty of achieving that sub-PO, and the total is 100%.
- 12. TM=Face to face, PT=Structured assignments, BM=Independent study.