

Universitas Negeri Surabaya Faculty of Education, Educational Technology Undergraduate Study Program

Document Code

SEMESTER LEARNING PLAN CODE Course Family **Credit Weight** SEMESTER Courses Compilation Date PROGRAM EVALUATION 8620304217 T=4 P=0 ECTS=6.36 Study Program Elective 5 May 1, 2023 AUTHORIZATION SP Developer Course Cluster Coordinator Study Program Coordinator Hirnanda Dimas Pradana, M.Pd. Prof. Dr. Rusijono, M.Pd Dr. Utari Dewi, S.Sn., M.Pd. Learning **Project Based Learning** model PLO study program which is charged to the course Program Learning **Program Objectives (PO)** Outcomes (PLO) Students are able to apply educational technology knowledge as learning technology developers, education and training analysts, by carrying out program evaluations. PO - 1 Students are able to design and carry out research independently or in groups to provide alternative solutions to problems in the field of educational technology, by evaluating educational programs. PO - 2 PO - 3 Students are able to produce outcomes in the form of high performance and commitment as part of their duties as Learning Technology Developers, Education and Training Analysts related to program evaluation. Students have a sense of responsibility as well as a scientific, critical and innovative attitude in evaluating programs as educational technology developers and educational needs analysts. PO - 4 **PLO-PO** Matrix P.O PO-1 PO-2 PO-3 PO-4 PO Matrix at the end of each learning stage (Sub-PO) P.O Week 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 PO-1 PO-2 PO-3 PO-4 This course discusses the meaning of objectives, functions, and various approaches/models used, as well as obstacles that are often encountered in the practice of educational program evaluation activities. Short Course Description References Main : 1 Arikunto, S. 2013, Dasar-Dasar Evaluasi Pendidikan, Jakarta: PT Bumi Aksara 2. Kirkpatrick, D.L., 2009. Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. ReadHowYouWant. com. Supporters: Eko Putro Widoyoko. 2010. Evaluasi Program Pembelajaran. Yogyakarta: Pustaka Belajar 2 Mardapi, D. 2017. Pengukuran, Penilaian, dan Evaluasi Pendidikan. Yogyakarta: Parama Publishing 3. Rusijono, dkk. 2020. Handout Evaluasi Program. Surabaya: Teknologi Pendidikan FIP Unesa 4. Phillips, J.J. and Phillips, P.P., 2016. Handbook of training evaluation and measurement methods. Routledge. 5. Kirkpatrick, D.L., 2009. Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. ReadHowYouWant. com.

Week-	Final abilities of each learning stage	Eva	aluation	Lear Studer	Ip Learning, ning methods, nt Assignments, stimated time]	Learning materials	Assessmen Weight (%)
	(Sub-PO)	Indicator	Criteria & Form	Offline(offline)	Online (<i>online</i>)	[References]	ineight (70)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	Understand the concept of class- based assessment	 Can understand the meaning of tests, measurements and assessments. Can understand the difference between assessment 	Criteria: Students work on analysis assignments related to class-based assessments Form of Assessment : Test	Lectures, discussions, questions and answers. assignment 4 X 50	Lectures, discussions, questions and answers. 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of	2%
		assessment and evaluation.				Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	
						Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing	
						Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	
						Material: Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. References: <i>Kirkpatrick, DL,</i> 2009. Implementing	
						the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. ReadHowYouWant. com.	

2	Understand the concept of class- based assessment	Can explain the objectives, functions and	Criteria: The activeness and quality of opinions	Lectures, discussions, questions and	Lectures, discussions, questions and answers.	Material: Basics of Educational Evaluation	2%
		principles of program evaluation	expressed during the discussion Form of Assessment : Portfolio Assessment, Test	answers. 4 X 50	4 x 50	Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara	
						Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	
						Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing	
						Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	
						Material: Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. References: <i>Kirkpatrick, DL,</i> 2009. Implementing the four levels: A practical guide for effective evaluation of training	
						programs: Easyread super large 24pt edition. ReadHowYouWant. com.	

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3	Understand the basic concepts of program evaluation models	 Can understand the meaning of program evaluation models Can understand the different concepts of program evaluation. 	Criteria: Students work on analysis assignments related to program evaluation models Form of Assessment : Portfolio Assessment, Test	Lectures, questions and answers, practice, assignments 4 X 50	Lectures, questions and answers, practice. 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	4%
						Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing	
						Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	
						Material: Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. References: <i>Kirkpatrick, DL,</i> 2009. Implementing the four levels: A practical guide for	
						effective evaluation of training programs: Easyread super large 24pt edition. ReadHowYouWant. com.	

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4	Understanding Kirkpatrick's evaluation model	Can explain the basic concepts and scope of the Kirkpatrick evaluation model.	Criteria: Group 1 presented the basic concepts and scope of Kirkpatrick evaluation. Form of Assessment : Practice / Performance	Lectures, discussions and consultations. 4 X 50	Lectures, discussions and consultations. 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation.	8%
						Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	
						Material: Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. References: <i>Kirkpatrick, DL,</i> 2009. Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. ReadHowYouWant. com.	

5	Understand the Countenance Stake evaluation model	Can explain the basic concepts and scope of the Countenance Stake evaluation model.	Criteria: Group 2 presented the basic concepts and scope of Stake Countenance evaluation. Form of Assessment : Practice/Performance, Test	Lectures, discussions and consultations. 4 X 50	Lectures, discussions and consultations. 4 X 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material:	12%
						Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	
						Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing	
						Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	
						Material: Implementing the four levels: A practical guide for effective evaluation of training programs: Easyread super large 24pt edition. References: <i>Kirkpatrick, DL,</i> 2009. Implementing the four levels: A practical guide for effective evaluation of training programe:	
						programs: Easyread super large 24pt edition. ReadHowYouWant. com.	

CSE-UCLA evaluation model basic concepts and scope of CSE-UCLA evaluation model forcup 3 presented the basic concepts and scope of CSE-UCLA evaluation model ad consultations. 4 × 50 Educational Evaluation Reference: A × 50 Image: CSE-UCLA evaluation model Forms of Assessment i Project Results Assessment / Product Assessment / Product Assessment / Product Assessment / Product Assessment / Product Assessment Material: Evaluation of Library Learning Programs ' Yoggekatta: Euclaring Programs. ' Yoggekatta: Euclaring Programs. ' Yoggekatta: Euclaring Evaluation of Library Learning ' Yoggekatta: Euclaring ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yoggekatta: ' Yogg		r .					<u>т т</u>	
and measurement methods.	6		and scope of the CSE-UCLA	Group 3 presented the basic concepts and scope of CSE-UCLA evaluation. Forms of Assessment : Participatory Activities, Project Results Assessment / Product Assessment, Portfolio	discussions and consultations.	and consultations.	Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement	4%
Routledge.								

7	Understand the Discrepancy evaluation model	Can explain the basic concepts and scope of the Discrepancy evaluation model	Criteria: accuracy and suitability of the product produced with the IPO concept Forms of Assessment I: Participatory Activities, Project Results Assessment, Porduct Assessment, Portfolio Assessment	Lectures, discussions and consultations. 4 X 50	Lectures, discussions and consultations. 4 X 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Burni Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	8%
8	Sub Summative Exam (UTS)	Program analysis results	Criteria: suitability of work results with the material presented Form of Assessment : Practice / Performance	4 X 50		Material: basics of evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: program evaluation Reader: Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	15%

9 able to evaluat accordi	apply	Can explain the	Criteria:	Lectures,	Lectures, discussions	Material: Basics of	4%
program	ing to	basic concepts and scope of the CIPP evaluation model.	Group 5 presented the basic concepts and scope of CIPP evaluation. Form of Assessment : Project Results Assessment / Product Assessment, Portfolio Assessment	discussions and consultations. 4 X 50	4 x 50	Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation.	470
						Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	

10	Understand the CIPPO evaluation model	Can explain the basic concepts and scope of the CIPPO evaluation model.	Criteria: Group 6 presented the basic concepts and scope of CIPPO evaluation. Forms of Assessment Participatory Activities, Project Results Assessment / Product Assessment, Practice / Performance	Lectures, discussions and consultations. 4 x 50	Lectures, discussions and consultations. 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation	8%
						Phillips, JJ and Phillips, PP, 2016.	

11	Apply model evaluation according to the program being evaluated	Can provide arguments regarding the selection of evaluation models.	Criteria: Students conduct group discussions to evaluate a program by determining the appropriate evaluation model. Form of Assessment : Assessment of Project Results / Product Assessment, Practices / Performance	Asynchronous 4 X 50	Asynchronous 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handbout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, P, 2016. Handbook of training evaluation and measurement methods. Routledge.	4%
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12	Apply model evaluation according to the program being evaluated	Can provide arguments regarding the selection of evaluation models.	Criteria: Students conduct group discussions to evaluate a program by determining the appropriate evaluation model. Form of Assessment : Assessment of Project Results / Product Assessment, Practices / Performance	Asynchronous 4 x 50	Asynchronous 4 x 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of	8%
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13	Apply model evaluation according to the program being evaluated	Can provide arguments regarding the selection of evaluation models.	Criteria: Students conduct group discussions to evaluate a program by determining the appropriate evaluation model. Form of Assessment : Participatory Activities, Portfolio Assessment	Asynchronous 4 X 50	Asynchronous 4 X 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation References: Parama Publishing Material: Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, JP, 2016. Handbook of training evaluation and measurement methods. Routledge.	3%
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14	Present the results of program evaluation using appropriate models	Can provide arguments regarding the selection of evaluation models.	Criteria: Groups 1, 2 & 3 presented the evaluation results. Form of Assessment : Participatory Activities, Portfolio Assessment	Lectures, discussions and consultations. 4 X 50	Lectures, discussions and consultations.	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara	4%
						Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Library	
						Material: Educational Measurement, Assessment and Evaluation Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing	
						Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	
						Material: Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	

15	Present the results of program evaluation using appropriate models	Can provide arguments regarding the selection of evaluation models.	Criteria: Groups 4, 5 & 6 presented the evaluation results. Forms of Assessment : Participatory Activities, Project Results Assessment / Product Assessment, Practice / Performance	Lectures, discussions and consultations. 4 X 50	Lectures, discussions and consultations. 4 X 50	Material: Basics of Educational Evaluation Reference: Arikunto, S. 2013. Basics of Educational Evaluation. Jakarta: PT Bumi Aksara Material: Evaluation of Library Learning Program : Eko Putro Widoyoko. 2010. Evaluation of Learning Programs. Yogyakarta: Learning Programs. Yogyakarta: Learning Library Material: Educational Measurement, Assessment and Evaluation. Reference: Mardapi, D. 2017. Educational Measurement, Assessment and Evaluation. Yogyakarta: Parama Publishing Material: Program Evaluation Handout Literature: Rusijono, et al. 2020. Program Evaluation Handbook of training evaluation and measurement methods. References: Phillips, JJ and Phillips, JJ and Phillips, JJ and Phillips, PP, 2016. Handbook of training evaluation and measurement methods. Routledge.	4%
16	UAS	Students are able to determine program evaluation results using appropriate models	Criteria: A = 86 - 100 (3.8 - 4.00) A - = 80 - 85 (3.7 - 3.79) B = 75 - 79 (3.6 - 3.69) B = 70 - 74 (3 .5 - 3.59) B - = 65 - 69 (3.4 - 3.49) C = 50 - 64 (3.00 - 3.39) D = 25 - 50 (2.00 - 2.99) E = < 25 (0 - 1.99) Form of Assessment : Project Results Assessment / Product Assessment	Project Based Learning 2 X 50	-	Material: results of program evaluation using an appropriate model. Reference: Rusijono, et al. 2020. Program Evaluation Handout. Surabaya: Unesa FIP Educational Technology	10%

Evaluation Percentage Recap: Project Based Learning

No	Evaluation	Percentage
1.	Participatory Activities	10.5%
2.	Project Results Assessment / Product Assessment	25%
3.	Portfolio Assessment	15.5%
4.	Practice / Performance	38%
5.	Test	11%
		100%

Notes
1. Learning Outcomes of Study Program Graduates (PLO - Study Program) are the abilities possessed by each Study Program graduate which are the internalization of attitudes, mastery of knowledge and skills according to the level of their study program obtained through the learning process.

- The PLO imposed on courses are several learning outcomes of study program graduates (CPL-Study Program) which are used for the formation/development of a course consisting of aspects of attitude, general skills, special skills and knowledge.
- 3. Program Objectives (PO) are abilities that are specifically described from the PLO assigned to a course, and are specific to the study material or learning materials for that course.
- 4. **Subject Sub-PO (Sub-PO)** is a capability that is specifically described from the PO that can be measured or observed and is the final ability that is planned at each learning stage, and is specific to the learning material of the course.
- 5. Indicators for assessing ability in the process and student learning outcomes are specific and measurable statements that identify the ability or performance of student learning outcomes accompanied by evidence.
- Assessment Criteria are benchmarks used as a measure or measure of learning achievement in assessments based on predetermined indicators. Assessment criteria are guidelines for assessors so that assessments are consistent and unbiased. Criteria can be quantitative or qualitative.
- 7. Forms of assessment: test and non-test.
- 8. Forms of learning: Lecture, Response, Tutorial, Seminar or equivalent, Practicum, Studio Practice, Workshop Practice, Field Practice, Research, Community Service and/or other equivalent forms of learning.
- 9. Learning Methods: Small Group Discussion, Role-Play & Simulation, Discovery Learning, Self-Directed Learning, Cooperative Learning, Collaborative Learning, Contextual Learning, Project Based Learning, and other equivalent methods.
- Learning materials are details or descriptions of study materials which can be presented in the form of several main points and subtopics.
- 11. The assessment weight is the percentage of assessment of each sub-PO achievement whose size is proportional to the level of difficulty of achieving that sub-PO, and the total is 100%.
- 12. TM=Face to face, PT=Structured assignments, BM=Independent study.