**Document Code** 



## Universitas Negeri Surabaya Faculty of Economics and Business Bachelor of Commerce Education Study Program

SEMESTER		
SEMESIER		

Courses			CODE				Co	urse F	amily		Cre	dit We	ight		SEMES	TER	С	ompilat	ion Date
Introduction t Management	o Adm Science.	and	87211030	44							T=3	P=0	ECTS=	4.77		1	Jı	uly 19, 2	024
AUTHORIZAT	ION		SP Develo	oper						Cou	rse Cl	uster	Coordin	ator	Study P	rogram	Coord	linator	
															Dr. Tri Sudarwanto, S.Pd., MSM.		MSM.		
Learning model	Case Studies																		
Program	PLO study program that is charged to the course																		
Learning Outcomes	Program Object	ctives (F	20)																
(PLO)	PO - 1	Able to i	internalize a	acader	nic val	ues, no	rms a	nd ethi	cs in ca	ırrying	out di	ıties as	an emp	loyee	, adminis	trative s	taff		
	PO - 2		demonstrate ees and adr				ude to	wards	work in	the fie	eld of a	adminis	stration a	and ma	anageme	nt indep	endent	ly and ir	groups fo
	PO - 3	Able to a	apply and a ninistrative :	nalyze staff	e admir	nistrativ	e and	mana	gement	scien	ce con	cepts i	n office	admin	istration (	educatio	n progr	ams for	employees
	PO - 4 Able to make appropriate decisions in resolving problems in the field of administration and management for employees and administrative staff																		
	PLO-PO Matrix	(																	
				7															
			P.O																
			PO-1																
			PO-2																
			PO-3																
			PO-4																
	DO 14 4 1 4 4					<b>60</b> 1	DO)												
	PO Matrix at th	ne end o	f each lea	rning	stage	(Sub	-PO)												
			D.O.									10/1							1
			P.O								15	16							
		PO-1		1	2	3	4	5	6	- /	8	9	10	11	12	13	14	15	16
		PO-2																	
		PO-3																	
		PO-4																	
		10-	•																
Short Course Description	This course disc the relationship evolutionary the out using a syste	between ory of ma	administra nagement o	ition a develo	nd oth pment,	er scie plann	ences, ing fun	dimer ction,	sions	of adn	ninistra	ative s	cience,	admin	istrative	behavio	or, man	agemen	t concepts.
References	Main :																		
	3. Stephen 4. Thomas 5. Ulbert S 6. Agnini.B 7. Lauranc 8. Ivancevi	<ol> <li>Richard L Daft. 2012. Era Baru Manajemen . Jakarta: Salemba Empat</li> <li>Stephen P. Robbins, Mary Coulter.2002. Management . New York: Prentice Hall International Inc</li> <li>Thomas S.Bateman&amp; Scott A. Snell.2014. Managemen t. USA: McGraw Hill Education</li> <li>Ulbert Silalahi. 2011 . Studi tentang Ilmu Administrasi . Bandung: Sinar Baru</li> <li>Agnini.Bandung: Manajemen: Konsep, Prinsip, dan Aplikasi .2006. Maman Ukas</li> <li>Laurance A. Manullang.2013. Teori Manajemen . Jakarta: Salemba Empat</li> <li>Ivancevich&amp; Matteson.2002. Organizational Behavior and Management . New York: McGraw Hill Co</li> <li>George R. Terry, Stephen G. Franklin. 2003. Principles of Management . India: AITBS</li> </ol>																	
6	No. 3 No. 1	D.1																	
Supporting lecturer	Novi Marlena, S. Durinta Puspasa Lifa Farida Pand	ıri, Ś.Pd.,	M.Pd.	d.															

Week-	Final abilities of each learning stage	Evalua	ation	Lea Stud	lelp Learning, urning methods, ent Assignments, Estimated time]	Learning materials	Assessment Weight (%)
	(Sub-PO)	Indicator	Criteria & Form	Offline ( offline )	Online ( online )		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	Able to understand basic administration concepts	1.1. Explain the meaning of administration 2.2. Mention the elements of administration 3.3. Examining the importance of administrative studies 4.4. Describe the development of administrative thinking	Criteria: For the essay test if you can answer correctly you will get a score of 100 / For the essay test if you can answer correctly you will get a score of 100 Form of Assessment: Participatory Activities	1. Lecture 2. Discussion 3. Questions and Answers 3 X 50	Lecture     Discussion     Questions and     Answers     X 50	Material: 1. Definition of administration, 2. Elements of administration, Reference: Richard L Daft. 2012. New Era of Management. Jakarta: Salemba Empat  Material: 3. Study of the importance of administration, 4. Development of administrative thought Library: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays	3%
2	Able to study the position of administrative science and the relationship between administrative science and other sciences	administration as an art  2.2. Analyze administration as a science  3.3. Analyze administration as a scientific discipline  4.4. Analyze administration as a profession  5.5. Analyze the relationship between administrative science and political science, economics, psychology, sociology, anthropology, law and other exact sciences	Criteria:  1.Non Test: 1. Analyze the position of administrative science 2.Non-Test: 2. Analyze the relationship between administrative science and other sciences 3.Non-Test: 3. Discuss the results of the analysis of the position of administrative science 4.Non-Test: 4. Discuss the results of the analysis of the relationship between administrative science administrative science and other science and other sciences Form of Assessment: Participatory Activities, Practice/Performance	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Administration as an art 2. Administration as a science 3. Administration as a scientific discipline 4. Administration as a profession 5. Relationship between administrative science and political science Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. The relationship between administrative science and economics 7. The relationship between administrative science and psychology 8. The relationship between administrative science and sociology 9. The relationship between administrative science and anthropology 10. The relationship between administrative science and legal science 11. The relationship between administrative science and legal science 11. The relationship between administrative science and legal sciences 11. The relationship between administrative science and legal sciences 11. The relationship between administrative science and other sciences. exact sciences  Bibliography: Ivancevich& Matteson.2002. Organizational Behavior and Management. New York: McGraw Hill Co	3%

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3	Able to study the position of administrative science and the relationship between administrative science and other sciences	administration as an art  2.2. Analyze administration as a science  3.3. Analyze administration as a scientific discipline  4.4. Analyze administration as a profession  5.5. Analyze the relationship between administrative science and political science, economics, psychology, sociology, anthropology, law and other exact sciences	Criteria:  1.Non Test: 1. Analyze the position of administrative science 2.Non-Test: 2. Analyze the relationship between administrative science and other sciences 3.Non-Test: 3. Discuss the results of the analysis of the position of administrative science 4.Non-Test: 4. Discuss the results of the analysis of the relationship between administrative science 4.Non-Test: 4. Discuss the results of the analysis of the relationship between administrative science and other sciences Form of Assessment: Participatory Activities, Practice/Performance	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Administration as an art 2. Administration as a science 3. Administration as a scientific discipline 4. Administration as a scientific discipline 4. Administration as a profession 5. Relationship between administrative science and political science Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. The relationship between administrative science and economics 7. The relationship between administrative science and psychology 8. The relationship between administrative science and sociology 9. The relationship between administrative science and anthropology 10. The relationship between administrative science and legal science 11. The relationship between administrative science and other sciences. exact sciences  Bibliography: Ivancevich& Matteson.2002. Organizational Behavior and Management. New York: McGraw Hill Co	3%
4	Able to study the position of administrative science and the relationship between administrative science and other sciences	1.1. Analyze administration as an art 2.2. Analyze administration as a science 3.3. Analyze administration as a scientific discipline 4.4. Analyze administration as a profession 5.5. Analyze the relationship between administrative science and political science, economics, psychology, sociology, anthropology, law and other exact sciences	Criteria:  1.Non Test: 1. Analyze the position of administrative science 2.Non-Test: 2. Analyze the relationship between administrative science and other sciences 3.Non-Test: 3. Discuss the results of the analysis of the position of administrative science 4.Non-Test: 4. Discuss the results of the analysis of the relationship between administrative science and other sciences Form of Assessment: Participatory Activities, Practice/Performance	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Administration as an art 2. Administration as a science 3. Administration as a science 3. Administration as a scientific discipline 4. Administration as a profession 5. Relationship between administrative science and political science Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. The relationship between administrative science and economics 7. The relationship between administrative science and psychology 8. The relationship between administrative science and sociology 9. The relationship between administrative science and anthropology 10. The relationship between administrative science and legal science 11. The relationship between administrative science and legal science 11. The relationship between administrative science and other sciences. Enclose sciences Bibliography: Ivancevich& Matteson.2002. Organizational Behavior and Management. New York: McGraw Hill Co	3%

5	Able to analyze the dimensions of administrative science and administrative behavior in organizations	1.1. Classify the scope of administrative studies 2.2. Examining the perspective of the dimensions of administrative science 3.3. Describe the basic concepts of organization 4.4. Assess the existence of technology in the organization to assist administrative processes 5.5. Analyze the organization as a forum for administrative activities 6.6. Examining organizations as a process of social interaction 7.7. Analyze human types and styles in organizations	Criteria:  1.Non-Test:1. Analyzing the dimensions of administrative science 2.Non-Test:2. Discuss the dimensions of administrative science 3.Non-Test:3. Analyzing administrative behavior in organizations 4.Non-Test:4. Discuss administrative behavior in organizations Form of Assessment: Participatory Activities	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Scope of administrative studies 2. Dimensions of administrative science 3. Basic concepts of organizations, 4. The existence of technology in organizations to assist administrative processes, 5. Organizations as a forum for administrative activities, Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. Organization as a process of social interaction, 7. Types and styles of people in organizations Reference: Vancevich & Matteson.2002. Organizational Behavior and Management. New York: McGraw Hill Co	3%
6	Able to analyze the dimensions of administrative science and administrative behavior in organizations	1.1. Classify the scope of administrative studies 2.2. Examining the perspective of the dimensions of administrative science 3.3. Describe the basic concepts of organization 4.4. Assess the existence of technology in the organization to assist administrative processes 5.5. Analyze the organization as a forum for administrative activities 6.6. Examining organizations as a process of social interaction 7.7. Analyze human types and styles in organizations	Criteria:  1.Non-Test:1.  Analyzing the dimensions of administrative science  2.Non-Test:2.  Discuss the dimensions of administrative science  3.Non-Test:3.  Analyzing administrative behavior in organizations  4.Non-Test:4.  Discuss administrative behavior in organizations  Form of Assessment:  Participatory Activities	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Scope of administrative studies 2. Dimensions of administrative science 3. Basic concepts of organizations, 4. The existence of technology in organizations to assist administrative processes, 5. Organizations as a forum for administrative activities, Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. Organization as a process of social interaction, 7. Types and styles of people in organizations Reference: Ivancevich & Matteson. 2002. Organizational Behavior and Management. New York: McGraw Hill Co	3%
7	Able to analyze the dimensions of administrative science and administrative behavior in organizations	1.1. Classify the scope of administrative studies 2.2. Examining the perspective of the dimensions of administrative science 3.3. Describe the basic concepts of organization 4.4. Assess the existence of technology in the organization to assist administrative processes 5.5. Analyze the organization as a forum for administrative activities 6.6. Examining organizations as a process of social interaction 7.7. Analyze human types and styles in organizations	Criteria:  1.Non-Test:1. Analyzing the dimensions of administrative science 2.Non-Test:2. Discuss the dimensions of administrative science 3.Non-Test:3. Analyzing administrative behavior in organizations 4.Non-Test:4. Discuss administrative behavior in organizations Form of Assessment: Participatory Activities	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Scope of administrative studies 2. Dimensions of administrative science 3. Basic concepts of organizations, 4. The existence of technology in organizations to assist administrative processes, 5. Organizations as a forum for administrative activities, Reference: Ulbert Silalahi. 2011. Studies on Administrative Science. Bandung: New Rays  Material: 6. Organization as a process of social interaction, 7. Types and styles of people in organizations Reference: Ivancevich & Matteson.2002. Organizational Behavior and Management. New York: McGraw Hill Co	7%
8	Midterm Exam (UTS)	Midterm Exam (UTS)	Criteria: Midterm Exam (UTS) Form of Assessment : Test	Midterm Exam (UTS) 3 X 50	Midterm Exam (UTS)	Material: - Library:	20%

9	Able to explain management concepts	1.1. Explain the meaning of management 2.2. Review management concepts 3.3. Describe the four functions of management 4.4. Describe the management process 5.5. Mention managerial levels 6.6. Mention managerial skills	Criteria:  1.Non Test: 1. Discuss the basic concepts and functions of management 2.Non-Test: 2. Identify managerial skills  Form of Assessment : Participatory Activities	1. Lecture 2. Discussion 3. Questions and Answers 3 X 50	1. Lecture 2. Discussion 3. Questions and Answers 3 X 50	Material: 1. Definition of management 2. Concept of management, Reference: Richard L Daft. 2012. New Era of Management. Jakarta: Salemba Empat  Material: 3. Management process 4. Managerial levels References: Stephen P. Robbins, Mary Coulter. 2002. Management. New York: Prentice Hall International Inc  Material: 5. Managerial skills References: Thomas S. Bateman & Scott A. Snell. 2014. Management. USA: McGraw Hill Editoration.	3%
10	Able to study the development of management thinking and management functions	Describe the management theory of pre-classical, classical, human relations, quantitative, system, contingency, TQM approaches	Criteria:  1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, theory, 2. classical approach, 4. Systems approach, 4. Systems approach, 5. Contingency approach, 5. Contingency approach, 5. Contingency approach, Library: George R. Terry, Stephen G. Franklin. 2003. Principles of Management. India: AITBS  Material: 6. TQM approach 7. meaning of planning, 8. objectives of planning, 9. forms of planning, 10. planning process Reference: Laurance A. Manullang.2013. Management Theory. Jakarta: Salemba Empat  Material: 11. meaning of organizing 12. organizing process, 13. concept of division of labor, 14. grouping work, 15. span of control References: Thomas S. Bateman & Scott A. Snell. 2014. Management. USA: McGraw Hill Education  Material: 16. division of authority, 17. organizational structure 18. Definition of Mobilization, 19. concept of motivation, 20. communication, 21. leadership Reader: Maman Ukas.2006. Management: Concepts, Principles and Applications. Bandung: Agnini	3%

11	Able to study the development of management thinking and management functions	1.2. Explain the meaning of planning 2.3. Describe the planning objectives 3.4. Classify forms of planning (planning) 4.5. Describe the planning process	Criteria:  1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, 3. quantitative approach, 3. quantitative approach, 4. Systems approach, 5. Contingency approach, 4. Systems approach, 5. Contingency approach, Library: George R. Terry, Stephen G. Franklin. 2003. Principles of Management. India: AITBS  Material: 6. TQM approach 7. meaning of planning, 8. objectives of planning, 9. forms of planning, 10. planning process Reference: Laurance A. Manullang.2013. Management Theory. Jakarta: Salemba Empat  Material: 11. meaning of organizing 12. organizing process, 13. concept of division of labor, 14. grouping work, 15. span of control References: Thomas S. Bateman & Scott A. Snell. 2014. Management. USA: McGraw Hill Education  Material: 16. division of authority, 17. organizational structure 18. Definition of Mobilization, 19. concept of motivation, 20. communication, 21. leadership Reader: Maman Ukas. 2006. Management: Concepts, Principles and Applications. Bandung: Agnini	3%
12	Able to study the development of management thinking and management functions	1.6. Explain the meaning of organizing 2.7. Describe the organizing process 3.8. Describe the concept of division of work	Criteria:  1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, human relations approach, 4. Systems approach, 5. Contingency approach, 6. Franklin. 2003. Principles of Management. India: AITBS  Material: 6. TQM approach 7. meaning of planning, 8. objectives of planning 9. forms of planning 10. planning process Reference: Laurance A. Manullang. 2013. Management Theory. Jakarta: Salemba Empat  Material: 11. meaning of organizing 12. organizing process, 13. concept of division of labor, 14. grouping work, 15. span of control References: Thomas S. Bateman & Scott A. Snell. 2014. Management. USA: McGraw Hill Education  Material: 16. division of authority, 17. organizational structure 18. Definition of Mobilization, 19. concept of motivation, 20. communication, 21. leadership Reader: Maman Ukas. 2006. Management: Concepts, Principles and Applications. Bandung: Agnini	3%

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13	Able to study the development of management thinking and management functions	1.9. Describe the concept of job grouping (departmentalization) 2.10. Explain the concept of span of control 3.11. Explain the concept of division of authority 4.12. Explain the concept of organizational structure 5.13. Explain the meaning of locomotion	Criteria:  1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis Form of Assessment: Participatory Activities	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, and proach, and proach, and approach, and approach, and approach, and approach, and approach, but approach	3%
14	Able to study the development of management thinking and management functions	1.14. Explain the concept of motivation 2.15. Explain the concept of communication 3.16. Explain the concept of leadership 4.17. Explain the meaning of Supervision 5.18. Describe the supervisory function	Criteria:  1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis	1. Lecture 2. Discussion 3. Case study 3 X 50	1. Lecture 2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, human relations approach, 3. quantitative approach, 4. Systems approach, 5. Contingency approach, 1. Contingency approach, 2. Contingency approach, 1. Contingency appro	3%

15	Able to study the	1.17. Explain the	Criteria:	1. Lecture	1. Lecture	Material: 1. Pre-classical	7%
	development of management thinking and management functions	meaning of Supervision 2.18. Describe the supervisory function 3.19. Describe the monitoring process 4.20. Compare forms of supervision	1.Non-Test:1. Analyze the development of management thinking 2.Non-Test:2. Discuss the results of the analysis of the development of management thinking 3.Non-Test:3. Analyze the planning function 4.Non-Test:4. Discuss the results of the planning function analysis 5.Non-Test:5. Analyzing the Organizing function 6.Non-Test:6. Discuss the results of the analysis of the Organizing function 7.Non-Test:7. Analyze the Drive function 8.Non-Test:8. Discuss the results of the Activation function analysis 9.Non-Test:9. Analyze the Supervision function 10.Non-Test:10. Discuss the results of the Supervision function analysis Form of Assessment: Participatory Activities	2.	2. Discussion 3. Case study 3 X 50	Material: 1. Pre-classical approach management theory, 2. classical approach, human relations approach, 3. quantitative approach, 4. Systems approach, 5. Contingency approach, 5. Contingency approach, Library: George R. Terry, Stephen G. Franklin. 2003. Principles of Management. India: AITBS  Material: 6. TQM approach 7. meaning of planning, 8. objectives of planning, 9. forms of planning 10. planning process Reference: Laurance A. Manullang. 2013. Management Theory. Jakarta: Salemba Empat  Material: 11. meaning of organizing 12. organizing process, 13. concept of division of labor, 14. grouping work, 15. span of control References: Thomas S. Bateman & Scott A. Snell. 2014. Management. USA: McGraw Hill Education  Material: 16. division of authority, 17. organizational structure 18. Definition of Mobilization, 19. concept of motivation, 20. communication, 21. leadership Reader: Maman Ukas. 2006. Management: Concepts, Principles and Applications. Bandung: Agnini	140
16	UAS	UAS	Criteria: UAS	UAS 3 X 50	UAS	Material: - Library:	30%
			Form of Assessment : Test				

Evaluation Percentage Recap: Case Study

No	Evaluation	Percentage
1.	Participatory Activities	45.5%
2.	Practice / Performance	4.5%
3.	Test	50%
		100%

## Notes

- 1. Learning Outcomes of Study Program Graduates (PLO Study Program) are the abilities possessed by each Study Program graduate which are the internalization of attitudes, mastery of knowledge and skills according to the level of their study program obtained through the
- 2. The PLO imposed on courses are several learning outcomes of study program graduates (CPL-Study Program) which are used for the formation/development of a course consisting of aspects of attitude, general skills, special skills and knowledge.

  3. Program Objectives (PO) are abilities that are specifically described from the PLO assigned to a course, and are specific to the study
- material or learning materials for that course.
- Subject Sub-PO (Sub-PO) is a capability that is specifically described from the PO that can be measured or observed and is the final ability that is planned at each learning stage, and is specific to the learning material of the course.
- 5. Indicators for assessing abilities in the process and student learning outcomes are specific and measurable statements that identify the abilities or performance of student learning outcomes accompanied by evidence.
- 6. Assessment Criteria are benchmarks used as a measure or measure of learning achievement in assessments based on predetermined indicators. Assessment criteria are guidelines for assessors so that assessments are consistent and unbiased. Criteria can be quantitative or qualitative.
- Forms of assessment: test and non-test.
- 8. Forms of learning: Lecture, Response, Tutorial, Seminar or equivalent, Practicum, Studio Practice, Workshop Practice, Field Practice, Research, Community Service and/or other equivalent forms of learning.
- **Learning Methods:** Small Group Discussion, Role-Play & Simulation, Discovery Learning, Self-Directed Learning, Cooperative Learning, Collaborative Learning, Contextual Learning, Project Based Learning, and other equivalent methods.
- 10. Learning materials are details or descriptions of study materials which can be presented in the form of several main points and sub-topics.
- 11. The assessment weight is the percentage of assessment of each sub-PO achievement whose size is proportional to the level of difficulty of achieving that sub-PO, and the total is 100%.
- 12. TM=Face to face, PT=Structured assignments, BM=Independent study.